



collective memory  
memory  
memory

# FILE NOT FOUND



## Agenda

Retreat in Lisbon,  
Portugal



censorship  
censorship  
censorship



## Day 1 Monday, March 23rd

### 14:00 / Arrival and check-in

Location: Goethe-Institut Portugal in Lisbon  
Campo dos Mártires da Pátria 37, 1170-168  
Lisbon (10-15min walk from the Hotel)

### 15:00 / Opening circle: Why FILE NOT FOUND?

### 15:30 / Show and Tell: Traces under pressure

Each person shortly presents themselves  
by bringing:

- One physical material trace (printed image, document, flyer, book, object) that reflects your archive.
- One open question you are currently facing that could be discussed during the retreat.

### 17:00 / Break

### 17:30 / Speed-Networking

### 20:00 / Welcome dinner

Location: Cozinha Popular da Mouraria

## Day 2 Tuesday, March 24th

### 09:30 / Welcome coffee

Location: Goethe-Institut Lisboa

### 10:00 / Keynote

#### **File Not Found: Between Domination and Resistance. Cultural Policy amid Authoritarian Transformation**

Prof. Dr. Jens Adam (Chair of Cultural Management, Brandenburg University of Technology Cottbus)

### 11:00 / Break

### 11:15 / Working Groups: “Where can things go wrong?”

Thematics:

- Legal & policy risks
- Digital & technical risks
- Community & safety
- Narrative & interpretation
- Material & environmental risks

### 13:00 / Lunch

### 14:00 / Group presentations: Risk constellation

### 16:00 / Individual Reflection and Free time



## Day 3

**Wednesday, March 25th**

**09:30 / Welcome coffee**

Location: Goethe-Institut Lisboa

**10:00 / Panel: Archival Resistance:  
Navigating Exile and Power Structures  
(panelists tbc)**

**11:30 / Break**

**11:45 / Collective Reflection:  
Strategies of Resistance**

**13:30 / Lunch**

**15:00 / Travel**

**15:30 / Guided Visits**

You can choose to visit one of the following:

**Museu do Aljube:** Former political prison during the Portuguese dictatorship, today a museum and documentation centre dedicated to resistance, repression and anti-fascist struggle.

**Ephemera:** The Ephemera Archive collects, preserves, and makes accessible contemporary and historical materials that are at risk of disappearing, ranging from political flyers and social-movement documents to everyday printed matter and digital traces. It is a space committed to safeguarding fragile memory and documenting overlooked forms of cultural and social life.

**18:00 / Break**

**20:00 / Dinner**

## Day 4

**Thursday, March 26th**

**09:30-10:00 / Welcome coffee**

Location: Goethe-Institut Lisboa

**10:00-11:15 / Panel: Archiving Online:  
Power, Risk and Digital Care Practices  
(panelists tbc)**

**11:15 / Break**

**11:30 / Plenary: Charter of Principles  
for FILE NOT FOUND, Conclusions  
and Next Steps**

**13:30 / Closing**

